

TENNESSEE

the right environment for

ADVANCED MANUFACTURING

At Home in Tennessee

Electrolux

- Building a new \$190 million facility in Memphis utilizing advanced manufacturing processes that will be a center of excellence for Electrolux cooking products.
- Invested \$5 million to expand Springfield facility to become the North American R&D center for cooking products and the Global Development Center for Electrolux Major Appliances worldwide.

- Invested \$300 million in a state-of-the-art production facility in Chattanooga for steam turbines, gas turbines, large turbo-generators and related equipment.
- Facility has the capacity to manufacture and test the world's largest turbines and supports retrofit projects.

- Opened the world's newest, largest and most innovative premium cooking plant in Cleveland in 2012.
- The new, 1 million square foot production facility and 400,000 square foot distribution center represents an investment of \$200 million.

Tennessee's ideal location, low costs of doing business and high quality work force create the right environment for advanced manufacturing and energy technologies companies to locate and expand.

Our business-friendly climate features no personal income tax and one of the lowest tax burdens in the country. We're a right-to-work state with competitive incentives that include job training and infrastructure grants, a special economic development fund, tax credits and applicant recruitment and screening.

With the majority of all major U.S. markets within a day's drive, Tennessee's geography and transportation infrastructure are perhaps two of its greatest strengths. We offer unparalleled efficiency and proximity to global customers with the world's second busiest freight airport in Memphis, immediate access to eight major interstate highways and an extensive network of railways and waterways.

Training the work force of today and educating the work force of tomorrow is one of our top priorities. Tennessee has placed a special emphasis on Science, Technology, Engineering and Math (STEM) disciplines to ensure advanced manufacturing and energy technologies companies have a steady pipeline of well-prepared applicants. We are also home to unique public-private educational partnerships with leading companies in this sector, including the Regional Center for Advanced Manufacturing, The Volkswagen Academy and the Austin Peay Chemical Engineering Technology Program.

Contact the Tennessee Department of Economic and Community Development today to learn more about our advanced manufacturing and energy technologies industries and how we can help your company be successful in Tennessee.

Major Advanced Manufacturing and Energy Technologies Companies (Non-Automotive)

Company	Location	Employees
Eastman Chemical	Kingsport	8,000
Electrolux Home Products	Springfield	2,700
Carrier Corporation	Collierville	2,500
Alcoa	Alcoa	2,400
Smith & Nephew	Memphis	1,725
Whirlpool	Cleveland	1,527
The Trane Company	Clarksville	1,500
Medtronic Sofamor	Memphis	1,500
Triumph Aerostructures, LLC	Nashville	1,100
Wright Medical	Arlington	900
American Ordnance	Milan	800
Delta Faucet Company	Jackson	800
Alstom Power, Inc.	Chattanooga	600



R&D Assets



The University of Tennessee (Knoxville, Chattanooga, Memphis, Martin): ranked 31st in the top 200 research universities; invested a record \$153.8 million in research projects and public service programs in 2011; co-manager of Oak Ridge National Laboratory.



Oak Ridge National Laboratory (Oak Ridge): U.S. Dept. of Energy's largest science and energy lab; home to some of the world's top supercomputers; leading neutron science and nuclear energy research facility; annual budget of \$1.65 billion.



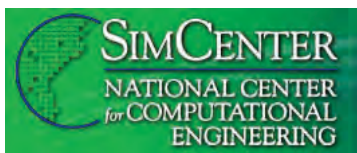
Vanderbilt University (Nashville): ranked 17th on the U.S. News & World Report university rankings and an internationally recognized research facility; sponsored research and project awards totaled \$587.2 million in addition to \$370 million in funding from the National Institute of Health in 2011.



St. Jude Children's Research Hospital (Memphis): first institution established for the sole purpose of treatment and research of childhood diseases; houses 2.5 million square feet of research, clinical and administrative space dedicated to finding cures and saving children.



FedEx Institute of Technology (Memphis): located at the University of Memphis; supports cutting-edge research teams; works to commercialize inventions in promising new innovations; helps develop Memphis' next generation of entrepreneurs.



The SimCenter: National Center for Computational Engineering (Chattanooga): located at the University of Tennessee Chattanooga; a center for integrated research and education working to establish next generation technologies in computational modeling, simulation and design.

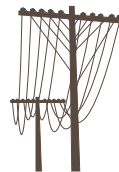
BUSINESS CLIMATE



1st in certified sites or shovel-ready programs, *Area Development*



2nd lowest in the country for cost of living, *CNBC*



2nd for competitive utility rates, *Area Development*



4th best state for business, *Chief Executive*



4th lowest state-local tax burden in the nation, *Tax Foundation*



5th best in the nation for transportation infrastructure, *Business Facilities*



8th best business climate, *Site Selection*



50th for state debt per capita - lowest of all U.S. states, *Tax Foundation*

